Air Force Cleanup Program

"Working Toward a Cleaner Environment for America"

Lt Col Ray Knight

Chief, Environmental Restoration Branch

Headquarters, U.S. Air Force

18 August 1999

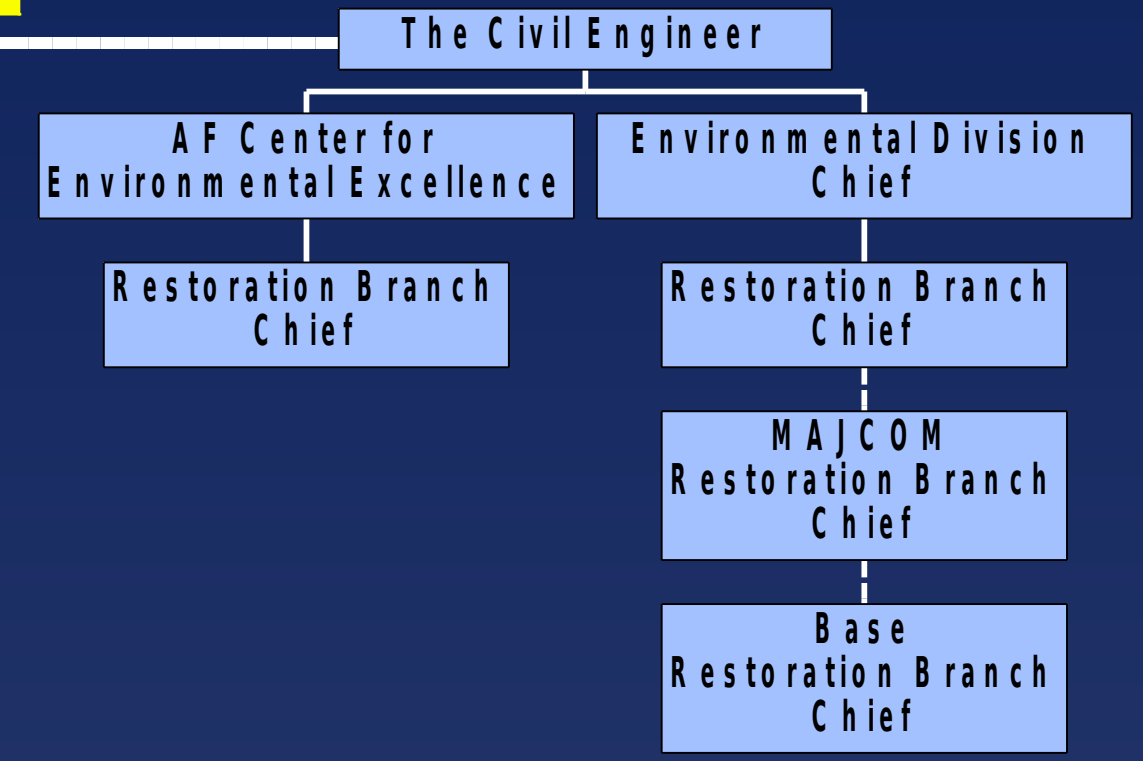
Overview

- AF Cleanup Organization
- Cleanup Program Status
- Budgeting Process
- Stakeholder Involvement
- Program Management
- Challenges
- AF Partnering Initiative
- Summary/Questions

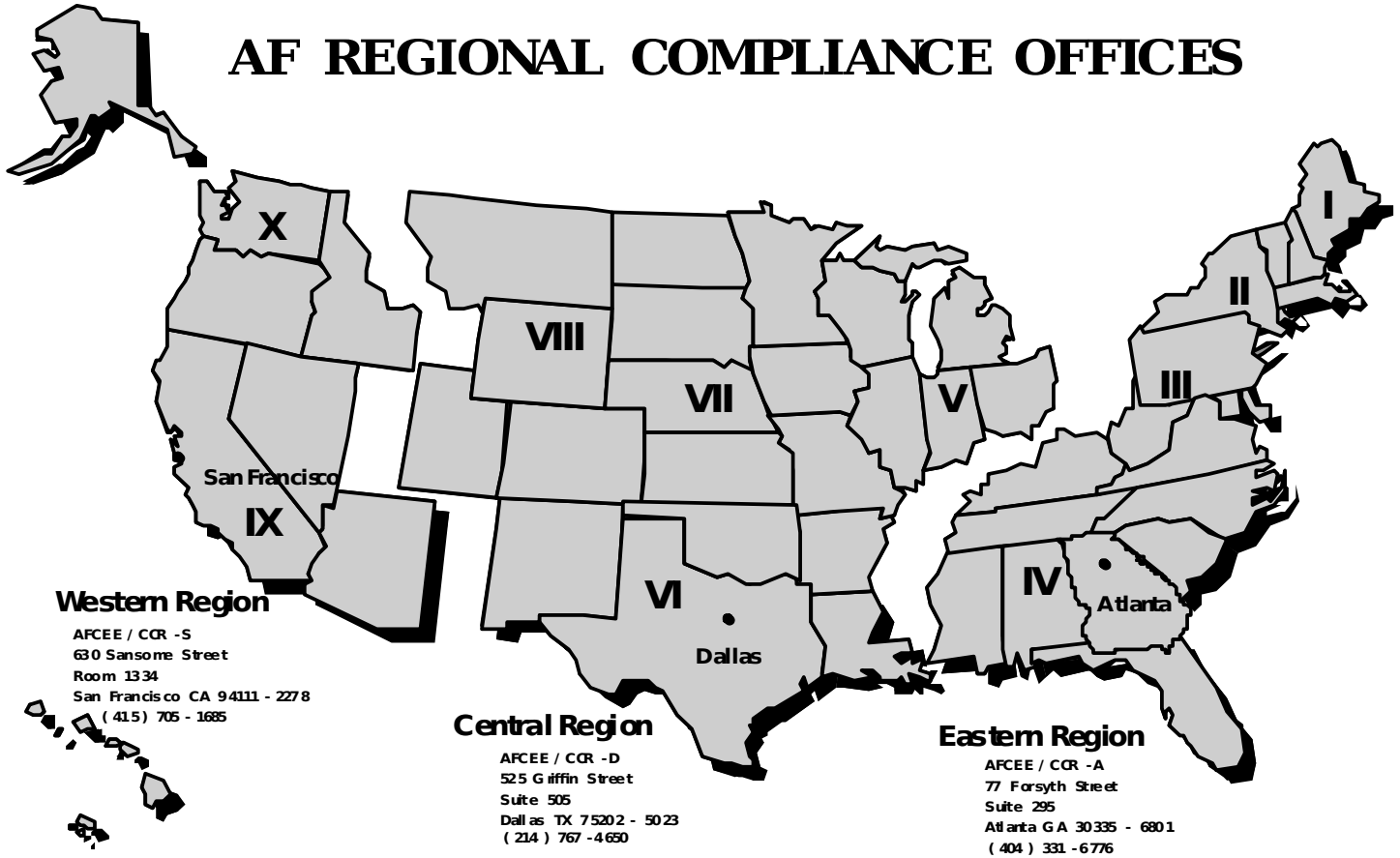
AF Cleanup Organizational Structure

Deputy Undersecretary of Defense Environmental Security

AF Deputy Assistant Secretary Environmental Safety & Occupational Health



Air Force Organizational Cleanup Structure



Air Force Cleanup Program
Our Vision……

To Be the Recognized Federal Facilities Cleanup Leader

Setting the Standard for Success!!!

Air Force Cleanup Program
The Goal

- **Provide the Leadership Necessary to *Remediate and Restore* Active Duty, Reserve, and Air National Guard Bases**

  … To Meet Regulatory Requirements

- **Enhance the Trust and Confidence of our Stakeholders**

AF Program Commitments

- Protect Human Health and the Environment
- Comply with Legal Agreements
- Lower Relative Risk -- “worst first”
- Cleanup Systems in Place
- Promote Stable Funding Environment

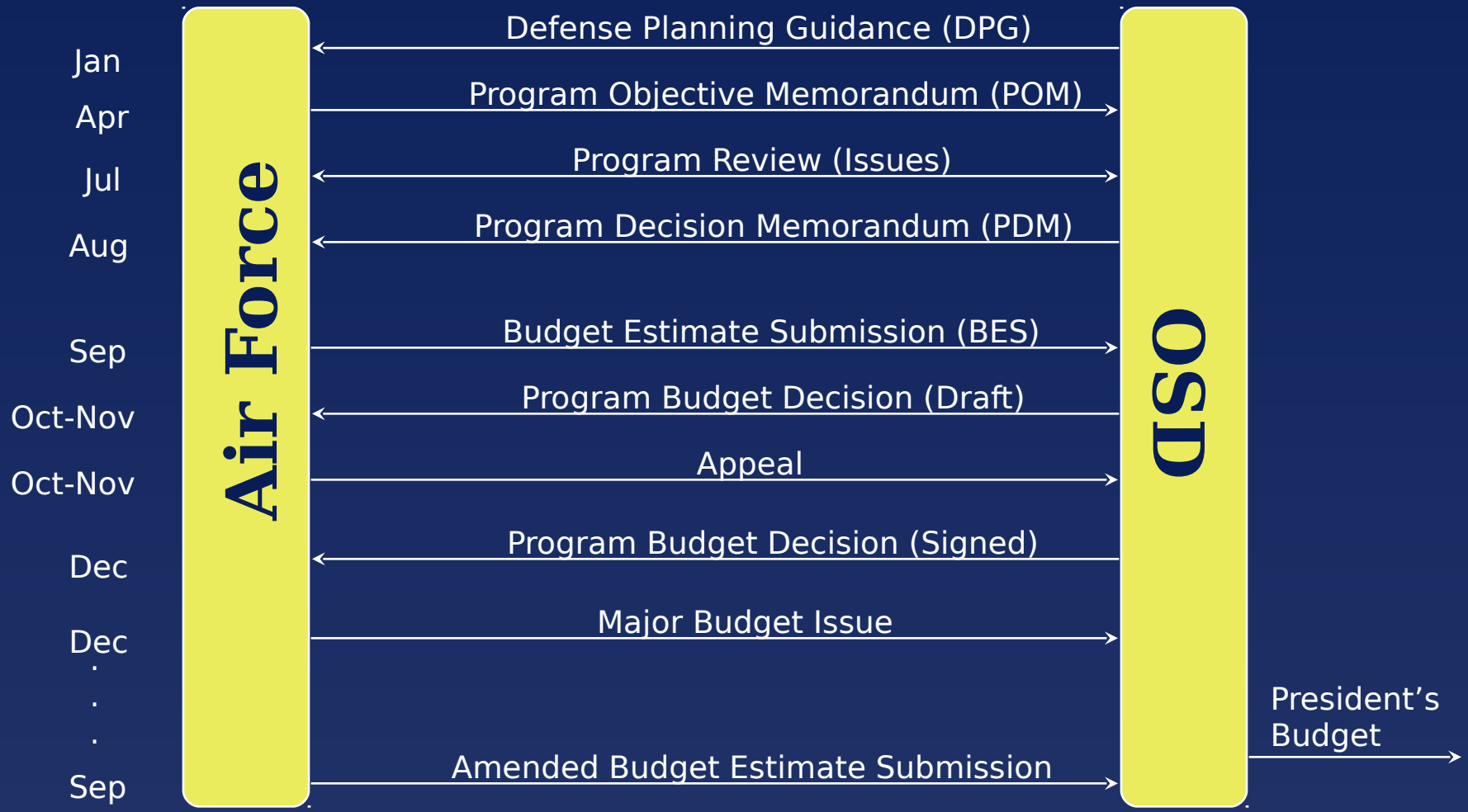
Federal Facilities Environmental Restoration Dialogue Committee (FFERDC) Report

- ***FFERDC Report (Apr 96) -- Program Foundation***
- **Established principles and recommendations for improving Federal Facilities cleanup**
- **Consensus agreement of 50 stakeholders**
- **Set the stage for Restoration Advisory Boards (RABs)**
- **Defines “Funding and Priority Setting”**

Air Force Cleanup Program
Foundations

- **Credibility**
  - **Meet Our Commitments**
- **Stability**
  - **Funding and Policy**
- **Coherence**
  - **Common Understanding & Corporate Acceptance**
- **Discipline**
  - **Work Within Decision Cycles**
  - **Adjust Program as Needed**

Air Force Cleanup Budget
The DoD PPBS Process



Air Force Cleanup Budget
Objectives

- **Promote a Credible Process for Planning and Conducting Installation Cleanups**
- **Address Funding Shortfalls in a Timely, Open, Understandable and Cost Effective Manner**
- **Ensure Stakeholders Participate in Decisions Affecting Cleanup Activities**

Air Force Cleanup Budget
The "Bottom-Up" Dimension

Protect Human Health and the Environment

Budget Priority Setting
The "Bottom-Up" Dimension

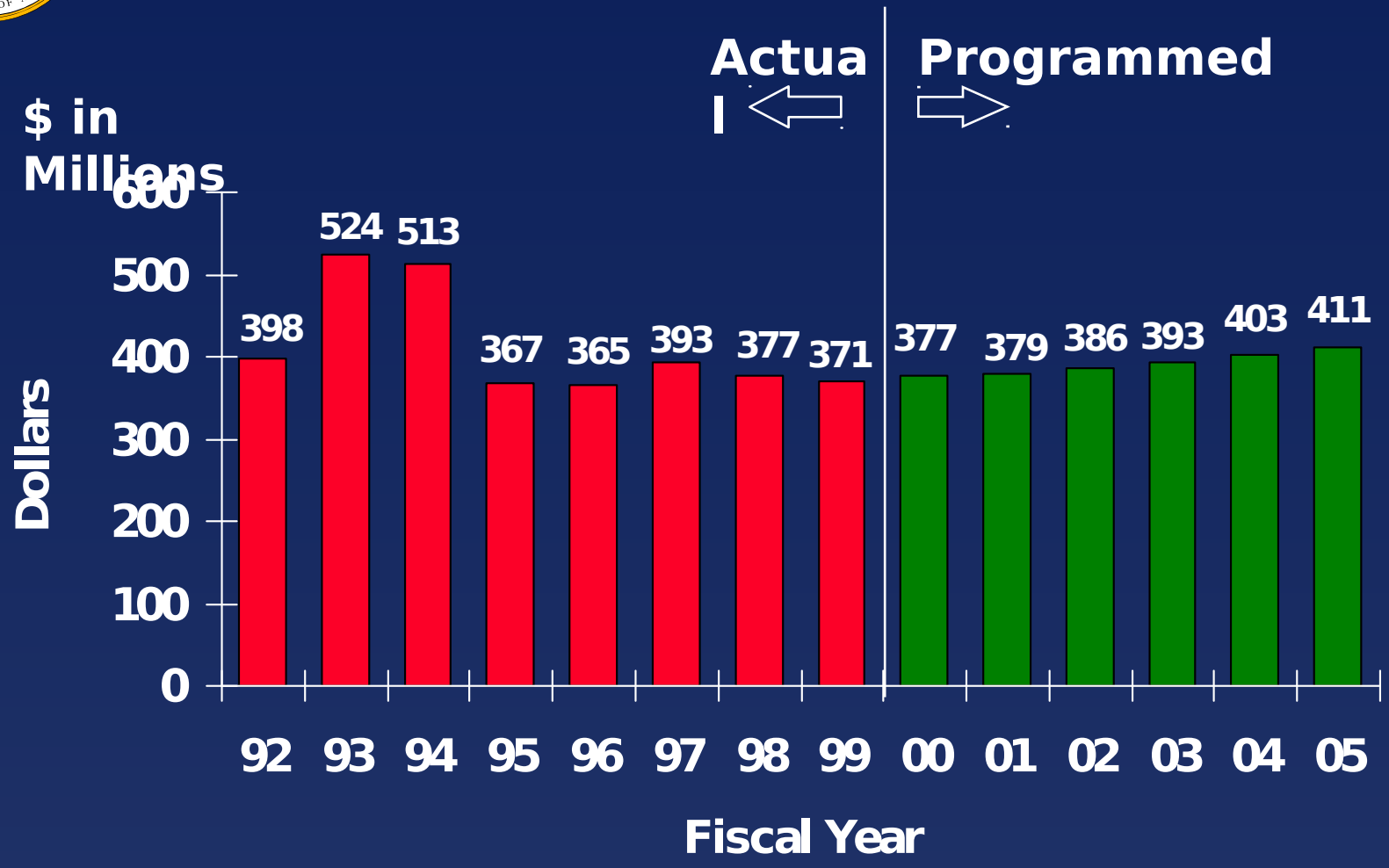
- **Installations/MAJCOMs Set Priorities for Cleanup Activities**
  - **Build Site Specific Schedules and Cost to Complete**
  - **Factors to Consider**
    - **Federal Fiscal Constraints**
    - **Legal Agreement Schedules**
    - **DoD Cleanup Goals**
    - **Relative Risk Ranking**
    - **Operation and Management Needs**
    - **"Risk Plus Other Factors"**

"Relative Risk Will No Doubt Have a Bearing on the Setting of Priorities but, Relative Risk Rankings Should Not Become the De Facto Priorities"… FFERDC (Apr 96)

Air Force Budget
MAJCOM Allocation

- FFERDC Flexible Fair Share Philosophy
- Allocate Within Stable Funding Profile
  - Recognize Medium and Low Risk Sites
  - Recognize Commitments and Opportunities
  - Past Performance
- Program Focus to Build Within Funds Allocation
  - Schedule Requirements to Completion
  - No Unfunded Requirements

Air Force Budget
Stable Funding



Air Force Budget
Funding Vulnerabilities

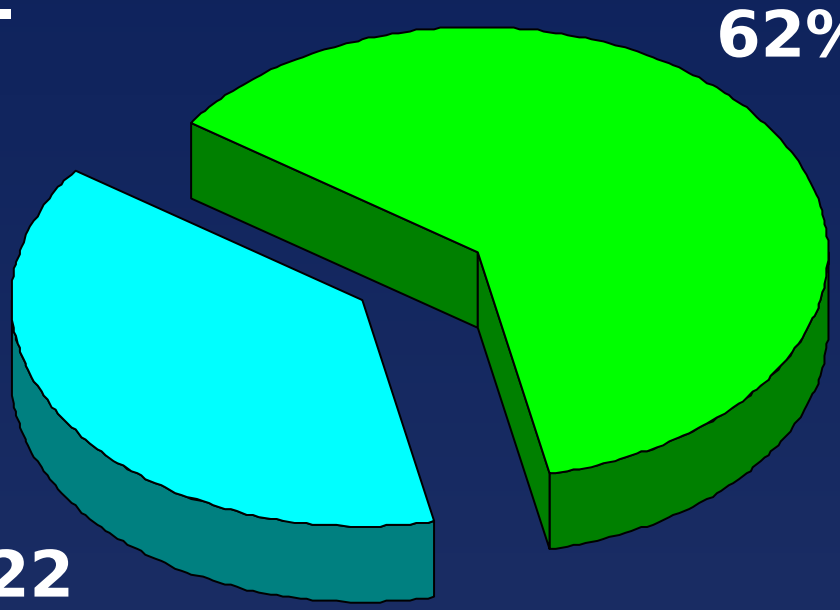
- Funding Reductions
  - Congressional Cut
  - Program Budget Decisions (DoD)
  - Air Force Cleanup Priority Realignments
    - May Require Re-scheduling with Stakeholders

Stakeholder Involvement
Community Relations

- RABs at ~70% of ‘primary’ installations
- Technical Assistance for Public Participation (TAPP)
- Community Relations Plans
- Community Based Solutions

Program Management
Site Completion

Total Sites - 4526



2804 Sites Completed

1722 Sites Remaining

Program Management …and Oversight

- House Appropriations Committee Survey and Investigation Team
- DoD/AF Audits
- DoD In-Progress Reviews
- Annual AF Environmental Restoration Workshop
- Annual MAJCOM CEVR Chief Meeting
- Semi-annual Program Management Reviews

Program Management
"Tools We Consider"

Legal Agreements

Cost to Complete Relative Risk

Inventory ManagementSchedule to Complete

Program Integration

Program Management
Defense-State Memorandum of Agreement (DSMOA)

- Continued commitment to invest AF funds for timely state/territory oversight
- Support team-building efforts at RPM-levels to ensure
  - Timely document reviews
  - Quality document input for quality review output
  - Accurate project oversight

Help us demonstrate the Air Force is getting a return on this investment

Challenges

- Range Rule Implementation
  - Identify and Cleanup Closed Ranges
- Remediation Process Optimization
  - Maximizing return on limited funds
- Maintaining Schedules
  - Key to stable funding and program credibility

Air Force Regulator Partnering Initiative

Regions to include Associated States	Location	Scheduled Dates
Region 6	Dallas TX	18-19 Aug 99
Region 4	Atlanta GA	25-26 Aug 99
Regions 9 & 10	San Francisco CA	14-15 Oct 99
Region 5,7, & 8	Kansas City MO	Week of 1 Nov 99
Region 1, 2, & 3	Washington DC	16-18 Nov 99

Thanks!!!

Lt Col Ray Knight

Phone: 703-607-0222

Address: AF/ILEVR

1260 Air Force Pentagon

Washington DC 20330-1260

Email: ray.knight@pentagon.af.mil